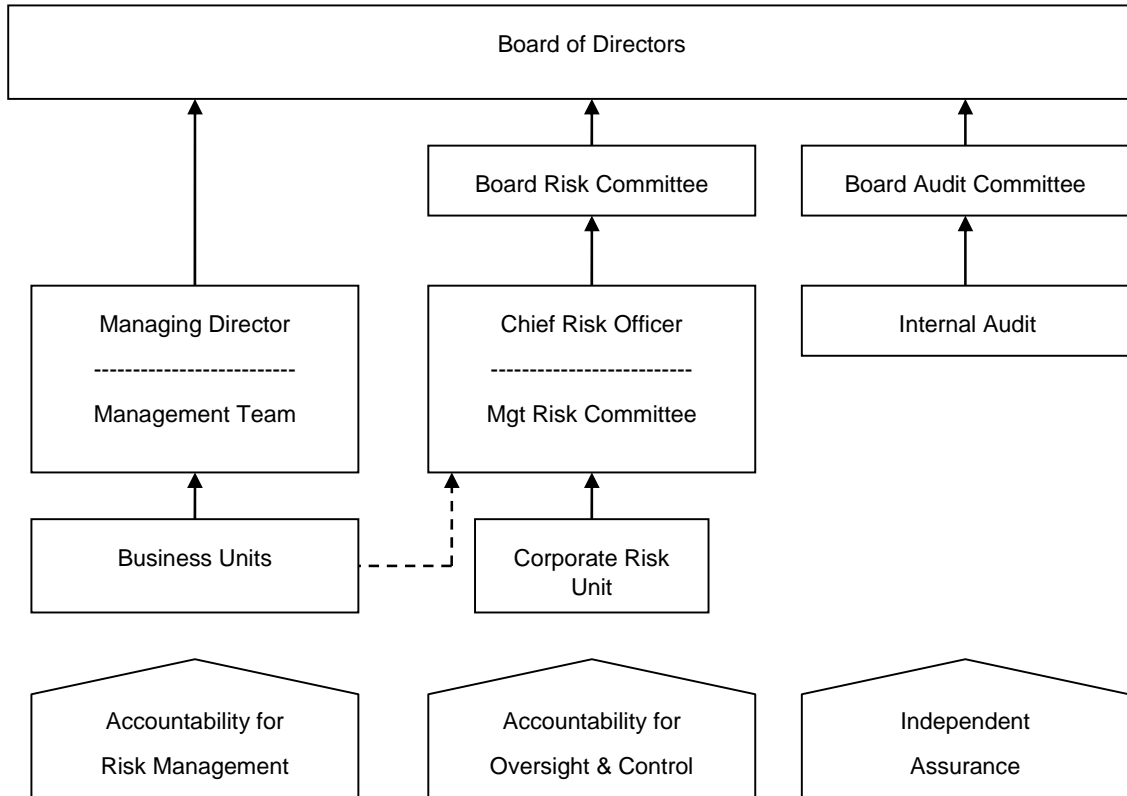


Risk Governance Structure

The following chart and governance structure describes accountability for management and oversight of risks at AWB:



There are distinct and separate lines of accountability in the above structure;

- The first involves the MD and the Business Units making commercial decisions and managing risk and returns in accordance with AWB's plans, budgets and delegated authorities (1st line of defence).
- The second involves risk oversight and providing assurances to the Board via the independent Corporate Risk Unit and the CRO (2nd line of defence).
- Internal Audit provides independent assurance over the robustness of the operational risk model (3rd line of defence).

Business Unit Managers have responsibilities and reporting requirements under the lines of accountability for both management and oversight of risk. The Corporate Risk Unit on the other hand must be aware of commercial consequences, but does not actively participate in commercial decision making.